



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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**QUESTION 1**

Your company has decided to invest in a revolutionary product that will make the delivery of online orders easier and will cut down the delivery time by no less than 35%. While measuring the value of the new component with relation to the market, which of the following should be used?

- A. Comparative Advantage Analysis
- B. Market Requirement Analysis
- C. Weighted Ranking and Scoring
- D. Cost-Benefit

Correct Answer: A

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**QUESTION 2**

Your State Governor is fiscally conservative and has limited significantly the financial resources to be provided to each University in the eight Universities in the State's system. Recognizing your University is going to have a 55% reduction in its budget, your Chancellor is re-evaluating all the work that is under way to see how much it can do with fewer resources. Every department will have layoffs at all levels. However, the University does have a portfolio management process in place, which people support. This means for effective portfolio management:

- A. Each portfolio in the University should have the same restrictions in terms of available funding
- B. An effective resource assignment process is required
- C. Pareto analysis should be used to focus attention on those components with the greatest impact
- D. Portfolio maturity should be a factor in determining plans and decisions

Correct Answer: B

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**QUESTION 3**

Following a recent portfolio health check, you noticed that your portfolio is not aligned with the strategic plan and actions should be taken to stop losing money. What should be your next course of action?

- A. Escalate to the executive management
- B. Update the Strategic Plan
- C. Escalate to Governance Board
- D. Escalate to sponsor directly

Correct Answer: C

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**QUESTION 4**

Portfolio management processes are performed in an environment broader than a portfolio; therefore, an organization-level implementation team supported by executive management, a governing body, and portfolio managers join forces to implement organization-level portfolio management processes. After Defining roles and responsibilities for portfolio management process implementation, what should be the FIRST next step?

- A. Define and deploy detailed portfolio management processes and provide training to staff and stakeholders.
- B. Changing business processes
- C. Developing the Portfolio Strategic Plan
- D. Communicate the portfolio management implementation plan

Correct Answer: D

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**QUESTION 5**

While planning for risk management, multiple investment choice tools are used as part of the quantitative and qualitative analyzes; which of the following tools determines the effect of changing one or more factors?

- A. Trade-Off Analysis
- B. Market Payoff variability
- C. Budget Variability
- D. Performance variability

Correct Answer: A

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