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**QUESTION 1**

Organizations pass by a strategic planning cycle on regular basis in order to align existing strategies, remove strategies and add new ones. When it comes to the implementation, which of the following options represents the activities through which the organizational strategies are implemented?

- A. Portfolio Components
- B. Portfolio Strategic Management
- C. Portfolio Components and Ongoing Operations
- D. Ongoing Operations

Correct Answer: C

QUESTION 2

As part of the strategic alignment, you Rank strategic priorities working with key stakeholders and using qualitative and quantitative analyses in order to

- A. Understand the strategic priorities
- B. Create a basis for decision making
- C. Create portfolio scenarios
- D. Provide a guiding framework to operationalize the organizational strategic goals and objectives

Correct Answer: D

QUESTION 3

The Scenario Analysis is used twice as a tool and technique, once while developing the charter and another time while managing Supply and Demand (It also exists as part of the quantitative and qualitative analysis as part of the optimize Portfolio process). When it comes to Manage Supply and Demand, which of the following represents a correct description of the Scenario Analysis?

- A. All of the Options
- B. Helps differentiate between the resources capability and capacity
- C. Helps determine various possibilities of resource allocations and the impact to component schedules
- D. Enables decision makers to create a variety of portfolio scenarios using different combinations of both potential components and current components

Correct Answer: C

**QUESTION 4**

Your dry foods company is faced with new regulations that dramatically change what is to be included in each product to put on redesigned food labels. The objective of the regulations is to help reduce obesity in the citizens in your country so they are aware of trans-fat food. You must be in complete compliance with these regulations in six months. As the portfolio manager you must document how you will address these regulations in a:

- A. Detailed report to the Portfolio Review Board
- B. Meeting with all employees as some existing components will be deferred to meet the requirements
- C. Portfolio performance plan
- D. Portfolio communications plan

Correct Answer: C

QUESTION 5

One of the major steps for a portfolio manager is to know which components qualify to be included in the mix of components that will achieve the strategic objectives sought by the portfolio. As a program manager, you will use a variety of methods to help you achieve this purpose. Which of the following are valid tools and techniques?

- A. Capability and Capacity Analysis, Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis, PMIS
- B. Integration of Subsidiary Plans, Organizational Structure Analysis, Elicitation techniques
- C. Weighted Ranking and scoring techniques, Portfolio Component inventory, Categorization
- D. Capability and Capacity Analysis, Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis

Correct Answer: C

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