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QUESTION 1

As part of the strategic alignment, you Rank strategic priorities working with key stakeholders and using qualitative and quantitative analyses in order to

- A. Understand the strategic priorities
- B. Create a basis for decision making
- C. Create portfolio scenarios
- D. Provide a guiding framework to operationalize the organizational strategic goals and objectives

Correct Answer: D

QUESTION 2

As a portfolio manager, you know that optimizing a portfolio has the focus of maintaining a balanced portfolio. When optimizing a portfolio, what is the state of the portfolio components that will be balanced?

- A. Selected
- B. Identified
- C. Scored And Ranked
- D. Prioritized

Correct Answer: D

QUESTION 3

You have been managing multiple portfolios in your company for the past two decades and all deliveries were successful. A new portfolio manager is struggling and came to you for advice on the portfolio process groups. He knows that portfolio process groups are the base of portfolio management. While you explain to him about them, you told him that portfolio process groups are independent of

- A. Business and Strategic Objectives
- B. Application Areas and Industry Focus
- C. Budget
- D. Human Resources

Correct Answer: B

QUESTION 4



You are managing a portfolio for your company and are trying to balance the tasks that will be done internally based on the availability and the ones that will be outsourced. Managing supply and demand is a recurring activity in the portfolio life cycle and results in changes in resource utilization and resource efficiency. Which of the following techniques uses historical data to determine if resource requirements have been consistently underestimated?

- A. Lessons Learned Analysis
- B. Requirements Analysis
- C. Trend Analysis
- D. Value Scoring and Measurement

Correct Answer: C

QUESTION 5

Assume you completed your portfolio performance management plan, and it was approved by the Oversight Committee. This plan, with an overall purpose to maximize portfolio performance, describes resource allocation and resource-related issues among other items. In it a key component is benefits realization. This emphasis on benefits planning provides:

- A. Examples for templates for benefits realization planning
- B. Methods to evaluate the expected net benefits
- C. An approach focusing on continuous improvement in overall performance
- D. Methods to assist in benefit identification

Correct Answer: B

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