



# PFMP<sup>Q&As</sup>

Portfolio Management Professional

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**QUESTION 1**

In order to guide the work and correctly manage the portfolio, one of the major documents to be prepared is the Portfolio Management Plan acting as guideline for portfolio management. What are the tools and techniques you could use while developing this plan?

- A. Integration of Subsidiary Plans, Organizational Structure Analysis, Elicitation techniques
- B. Capability and Capacity Analysis, Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis, PMIS
- C. Capability and Capacity Analysis, Weighted Ranking and scoring techniques, Graphical Analytical Methods, Quantitative and Qualitative Analysis
- D. Weighted Ranking and scoring techniques, Portfolio Component inventory, Categorization

Correct Answer: A

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**QUESTION 2**

Your sponsor is under a lot of pressure from the management because the portfolio has been hit by multiple risks already and the situation is going towards its termination. Your sponsor asked you to prepare him an analysis to show the probable ROI and the confidence level in it. Which approach is the best one in this case?

- A. Scenario Analysis
- B. Monte Carlo Analysis
- C. SWOT Analysis
- D. What-if Analysis

Correct Answer: B

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**QUESTION 3**

As a portfolio manager, you know that optimizing a portfolio has the focus of maintaining a balanced portfolio. When optimizing a portfolio, what is the state of the portfolio components that will be balanced?

- A. Selected
- B. Identified
- C. Scored And Ranked
- D. Prioritized

Correct Answer: D

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#### QUESTION 4

A junior Portfolio manager has come to you for advice. She is asking about her main responsibilities as a portfolio manager in order to see if she is on the right track. What should be your advice to her?

- A. She will be responsible of managing the strategic, operational and functional activities of all portfolio components
- B. Her responsibility is to continuously review, reallocate, re-prioritize and optimize the portfolio to ensure alignment with strategic objectives
- C. Her responsibility is to develop and maintain portfolio, program and project management frameworks and methodologies
- D. You should tell her to go read the standard for portfolio management where she can find all the needed answers to her questions

Correct Answer: B

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#### QUESTION 5

The company's management is not happy with the bare risk for the expected Portfolio value return and has reached a subject matter expert to try to re-align the risk level with the management expectations. The expert stated that it is preferable to diversify the portfolio components in order to get more results. In that case, you

- A. Disagree with the expert because the company should have come to you before reaching an outside-party
- B. Disagree with the expert because diversification will bring more complexity, thus more risks
- C. Agree with the expert because he is the expert and you should abide by his recommendations
- D. Agree with the expert because diversification in a portfolio may allow for the same portfolio expected return with reduced risk

Correct Answer: D

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