

# PDM\_2002001060<sup>Q&As</sup>

**CPM** 

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#### **QUESTION 1**

It has been established that an unplanned urgent activity needs to be performed before the agreed work can be completed within the given schedule. The prudency principle is required to be applied, so what is the correct approach?

- A. The existing subcontractor purchase order is modified once work has been completed to ensure accurate payment towards subcontractor.
- B. A scratch SvO is raised and the cost is booked as NCC until Customer PO has been received.
- C. A contract change is requested from the customer as the task was not included in the originally contracted scope.
- D. Any such activity will be covered from the risk contingency agreed as part of the project cost baseline.

Correct Answer: B

#### **QUESTION 2**

Which KPI can assist the project manager in the analysis of a Gross Margin deviation?

- A. Project asset rotation days (PARD).
- B. Rollout accuracy (RA).
- C. Project Cost Adherence (PCA).
- D. Telecom Implementation Lead Time (TILT).

Correct Answer: C

#### **QUESTION 3**

The compilation and storage of lessons learned for a completed project can be used to:

- A. adjust the final project financials to reflect the cost benefits of this knowledge.
- B. determine the cost baseline and rollout plan for all future projects in the CT.
- C. highlight problems and determine potential risks in future similar project.
- D. complete employee performance evaluations for those who worked on the project.

Correct Answer: C

#### **QUESTION 4**

During project setup, an identified risk event with a 100% probability of occurrence is:

A. a risk event with a high impact.



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B. not a risk and ought to be part of the base costs.

C. very irritating.

D. an issue and triggers the mitigation plan.

Correct Answer: B

#### **QUESTION 5**

Which of the following activities will contribute to reducing the project asset levels and improving project cash flow performance of an NI project?

- A. Combining different customer acceptances in order to bundle customer invoices.
- B. Making sure all task completed milestones are updated in IPM without delay.
- C. Ensuring that the local project warehouse never runs out of inventory.
- D. Ensuring that the equipment is delivered to the site at least 2 days before the site will be ready for installation.

Correct Answer: B

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