P3OF Q&As

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which of the following actions are recommended when implementing a P3O model with Hub Portfolio Offices?

1.

Appoint a P3O Sponsor to act as Senior Responsible Owner

2.

Allow temporary offices to define their own standards and processes

3.

Run the implementation as a programme with appropriate governance

4.

Use appropriate programme management lifecycles and processes

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 2

Which is a purpose of the Consultancy and Performance Management role?

A. Assists with budget control

B. Creates, maintains and distributes good practice

C. Provides benefits realization support

D. Identifies, monitors and resolves issues

Correct Answer: B

QUESTION 3

Which of the following describe the relationship between change and business as usual?

1.

Programmes deliver change into an organization\\'s business operations environment

2.

Business stakeholders must be engaged appropriately about the changes being delivered

3.

Programme delivery should take priority over business as usual activities

4.

Disruption to business as usual needs to be considered when planning changes

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

QUESTION 4

Which role should be the final point of escalation for a P3O which supports all change in an organization?

A. Portfolio Analyst

B. Finance

C. Head of P3O

D. Main board director

Correct Answer: D

QUESTION 5

Which of the following are key responsibilities of the Portfolio Analyst role?

1.

Balance the portfolio in terms of strategic change against business as usual

2.

Make recommendations on an appropriate programme/project balance

3.

Provide a fast-track prog

4.

Highlight problems relating to project interdependences

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

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