



# P3OF<sup>Q&As</sup>

Portfolio, Programme and Project Offices® Foundation

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#### QUESTION 1

Why do senior managers need to agree on which PPM problems they rate as critical?

- A. Defines a portfolio prioritization and optimization technique
- B. Allows the P3O Sponsor to gain consensus on a common P3O vision
- C. Justifies to senior management the investment in a P3O
- D. Defines the lifecycle for implementing a permanent P3O

Correct Answer: B

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#### QUESTION 2

Which is an area where improvement targets and related Key Performance Indicators should be set?

- A. Improved portfolio balance in terms of overall risk and lifecycle stages
- B. Greater independence from strategic objectives
- C. Increased number of projects in start-up at any one time
- D. Increased number of programmes scoring amber or red at a gated review

Correct Answer: A

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#### QUESTION 3

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with people wanting to move into project management
- B. Skills of Portfolio Office staff are the same as those for a role in a COE
- C. Needs enough people who are able to interpret and challenge data
- D. Should be resourced with a large number of administrative staff

Correct Answer: C

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#### QUESTION 4

Which applies to the Define process in the permanent P3O model lifecycle?

- A. Can commence once the Mandate for change has been received
- B. Will be the same for every P3O implementation, irrespective of the size of the P3O



- C. Requires careful planning to ensure continued alignment with strategic objectives throughout implementation
- D. Is the same as the process used to set up temporary P3Os

Correct Answer: C

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#### QUESTION 5

Which office within a P3O model provides delivery support to the 'Identify' process of a programme?

- A. Temporary Project Office
- B. Organization Portfolio Office
- C. COE
- D. Temporary Programme Office

Correct Answer: B

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