P3OF Q&As

Portfolio, Programme and Project Offices® Foundation

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QUESTION 1

Which is an underlying success factor for a Virtual P3O model?

A. Good Heads of Hub Portfolio Offices are available

B. Standards continue to be developed by monitoring external best practice

C. Current culture and approaches are challenged

D. P3O costs are seen as an unnecessary overhead

Correct Answer: B

QUESTION 2

Which is NOT a factor that affects the design of a P3O model?

A. Whether a framework agreement exists with an external PPM consultancy company

B. Existing level of PPM maturity of the organization

C. Whether local or central investment decisions drive the business

D. The number of distinct geographical divisions within the organization

Correct Answer: A

QUESTION 3

Which of the following are critical success factors for the introduction of standard tools and techniques to the P3O model?

1.

Identify the benefits a tool will provide to an organization before focussing on its features

2.

Ensure the complexity of the tools and techniques matches the capability maturity of the organization

3.

Implement new tools as part of an organizational change programme

4.

Implement tools simultaneously across all programmes and projects

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

QUESTION 4

Which is a characteristic of a Temporary Office model?

A. Consists of Hub Portfolio Offices

B. Results typically from low PPM maturity

C. Provides support to ongoing portfolios

D. Defines generic standards to be applied across a portfolio

Correct Answer: B

QUESTION 5

Which is NOT a typical Key Performance Indicator which can be used to measure the success of a P3O?

A. Increased success of programmes delivering to budget

B. Improved portfolio balance in relation to spend on short term contract resource

C. Increased use of implemented tools by operations staff

D. Enhanced contribution measured against the Benefits Realization Plan

Correct Answer: C

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