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Management of Portfolio® Foundation

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QUESTION 1

Which is NOT one of the three broad approaches to implementing portfolio management?

- A. Evolution
- B. Big bang
- C. Ad hoc
- D. One version of the truth

Correct Answer: B

QUESTION 2

Which is NOT a key requirement of a fully effective Portfolio Office?

- A. Reporting into the Business Change or Portfolio Director
- B. Possessing sufficient skill to produce timely and reliable analyses
- C. Being involved fully with programme and project management delivery
- D. Having sufficient status to be effective across the organization

Correct Answer: C

QUESTION 3

Which statement describes the purpose of the Portfolio Direction Group / Investment Committee?

- A. The role that is responsible for approving changes to the portfolio delivery practices
- B. The governance body where decisions about inclusion of initiatives in the portfolio are made
- C. The governance body responsible for monitoring portfolio progress and resolving issues that may compromise delivery and benefits realization
- D. Ensuring that a consistent fit for purpose approach to benefits management is applied across the portfolio

Correct Answer: A

QUESTION 4

Which is NOT a 'key to success' of the financial management practice?

- A. Staged release of funding



- B. Alignment of the portfolio and financial reporting cycles
- C. Regular reporting of progress against plan
- D. Post-implementation reviews

Correct Answer: D

QUESTION 5

Which is a solution to the dependency management challenge \"how to present complex information in an easily understandable form\"?

- A. Organize a workshop to identify key dependencies
- B. Highlight key dependencies on the portfolio schedule
- C. Organize sessions for initiatives to agree potential dependencies
- D. Modify a version of the prioritization practice to focus on dependencies

Correct Answer: B

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