MOPF Q&As

Management of Portfolio® Foundation

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QUESTION 1

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

1.

Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 2

Which is the purpose of the understand practice?

A. To obtain a clear understanding of what is in the current portfolio and development pipeline, including forecast costs, benefits and risks

B. To answer the question as to which initiatives the organization should invest in

C. To ensure a portfolio is balanced, taking into account coverage of all strategic objectives and impact across the business

D. To monitor progress against the Portfolio Delivery Plan

Correct Answer: A

QUESTION 3

Which is a main element of the benefits management practice?

A. Defined processes recorded in the Portfolio Management Framework

B. A shared vision of what the portfolio is designed to achieve

C. Present findings creatively

D. Feeding lessons learned from post-implementation reviews back into forecasting

Correct Answer: D

QUESTION 4

Which portfolio definition practice collates information from the portfolio definition cycle and creates a Portfolio Strategy?

A. Prioritize

B. Plan

C. Categorize

D. Balance

Correct Answer: B

QUESTION 5

Which is NOT one of the three broad approaches to implementing portfolio management?

A. Evolution

B. Big bang

C. Ad hoc

D. One version of the truth

Correct Answer: B

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