MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

The purpose of the [?] is to collate key information that will provide clarity to senior management on the collection	O
change initiatives that will deliver the greatest contribution to the strategic objectives?	

- A. strategy alignment principle
- B. benefits management practice
- C. portfolio delivery cycle
- D. portfolio definition cycle

Correct Answer: B

QUESTION 2

Which portfolio definition practice collates information from the portfolio definition cycle and creates a Portfolio Strategy?

- A. Prioritize
- B. Plan
- C. Categorize
- D. Balance

Correct Answer: B

QUESTION 3

Which is a portfolio delivery practice?

- A. Balance
- B. Energized change culture
- C. Management by exception
- D. Risk management

Correct Answer: D

QUESTION 4

Why is it sometimes helpful to break down portfolio categories or segments into sub-categories?

A. To evaluate the benefits expected from each change initiative



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- B. To produce a ranked list of strategic changes, taking into account impact across the business
- C. To assess the contribution of initiatives by expressing strategic objectives in greater detail
- D. To ensure business cases are prepared on a consistent basis

Correct Answer: C

QUESTION 5

Which is the purpose of the understand practice?

- A. To obtain a clear understanding of what is in the current portfolio and development pipeline, including forecast costs, benefits and risks
- B. To answer the question as to which initiatives the organization should invest in
- C. To ensure a portfolio is balanced, taking into account coverage of all strategic objectives and impact across the business
- D. To monitor progress against the Portfolio Delivery Plan

Correct Answer: A

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