



MOPF^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Identify the missing word in the following sentence. The Portfolio Management [?] are the key foundations on which effective portfolio management is based.

- A. practices
- B. principles
- C. cycles
- D. techniques

Correct Answer: B

QUESTION 2

What affects how the MoP principles and practices are adapted by an organization?

- A. The organization's decision-making standards and processes
- B. The organization's use of sophisticated approaches
- C. The organization's operational targets
- D. The organization's experience in the use of relevant IT solutions

Correct Answer: A

QUESTION 3

Which is a way of sustaining progress in the implementation of portfolio management?

- A. Introduce completely new processes for portfolio management rather than trying to build on existing organizational processes
- B. Adopt a big bang approach rather than an incremental or staged approach
- C. Align reward and recognition processes for senior management to appropriate behaviours
- D. Ensure the organization uses the most sophisticated software solution available rather than tailoring the tools that it already uses

Correct Answer: C

QUESTION 4

Why is it sometimes helpful to break down portfolio categories or segments into sub-categories?



- A. To evaluate the benefits expected from each change initiative
- B. To produce a ranked list of strategic changes, taking into account impact across the business
- C. To assess the contribution of initiatives by expressing strategic objectives in greater detail
- D. To ensure business cases are prepared on a consistent basis

Correct Answer: C

QUESTION 5

Which describes a 'key to success' of the resource management practice?

- A. Prioritizing change initiatives on the basis of risk/achievability and return/attractiveness
- B. Releasing funding for change initiatives as they complete each stage gate
- C. The management board agree the high-level objectives for the portfolio
- D. Introduction of standard forms for estimating the programme and project staff required on initiatives

Correct Answer: D

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