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Management of Portfolio® Foundation

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QUESTION 1

Which describes the relationship between business as usual and portfolio management?

- A. Change the business, run the portfolio
- B. Run the business, change the business
- C. Change the business, change the portfolio
- D. Run the business, run the portfolio

Correct Answer: B

QUESTION 2

Identify the missing word in the definition of portfolio management. A coordinated collection of [?] processes and decisions that together enable the most effective balance of organizational change and business as usual.

- A. business
- B. strategic
- C. programme
- D. delivery

Correct Answer: C

QUESTION 3

How does portfolio management support effective corporate governance?

- A. Portfolio management assesses whether the programmes and projects within the portfolio are necessary, sufficient, achievable and affordable
- B. Portfolio management develops delivery capability across the organization
- C. Portfolio management aligns performance and portfolio reporting in terms of timing and content
- D. Portfolio management links delivery of the organization's strategic objectives with investment in change in a transparent way that enhances effective accountability

Correct Answer: D

QUESTION 4

What is an objective of performing a gap analysis during the understand practice?



- A. To identify change initiatives required to close the gap between current and target performance
- B. To prioritize initiatives within the current portfolio to identify which are the organization's most important initiatives
- C. To identify the gap between where the organization will be on current trajectory and where it needs to be to achieve its strategic objectives.
- D. To identify resource requirements for business as usual against those required to deliver strategic changes

Correct Answer: B

QUESTION 5

Which is a portfolio delivery practice?

- A. Categorize
- B. Financial management
- C. Staged release of funding
- D. Governance alignment

Correct Answer: D

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