MOPF Q&As

Management of Portfolio® Foundation

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QUESTION 1

Which is one of the five portfolio management principles?

A. Portfolio definition

B. Multi-criteria analysis

C. Prioritize

D. Strategy alignment

Correct Answer: D

QUESTION 2

Which statement describes \\'comfortable energy\\'?

A. Staff are keen on problem solving and identifying new initiatives

B. Staff do only the minimum that is required

C. Staff are happy with the way things are

D. Staff actively hinder change and innovation

Correct Answer: A

QUESTION 3

Which is NOT a \\'key to success\\' of the financial management practice?

A. Staged release of funding

B. Alignment of the portfolio and financial reporting cycles

C. Regular reporting of progress against plan

D. Post-implementation reviews

Correct Answer: D

QUESTION 4

Which are suggested techniques to align the portfolio with strategy where measures of strategic success have not been clearly defined?

1.

Rate the strategic contribution of an initiative as critical, highly desirable or desirable

2.

Split the available funding into relevant portfolio segments

3.

Create a Portfolio Strategy

4.

Senior managers debate strategic alignment and come to a collective decision on the portfolio

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: C

QUESTION 5

Which of the following are main elements of the risk management practice?

1.

Implementing standards which apply to all change initiatives

2.

Collaborative working to facilitate compliance with organizational standards

3.

An effective escalation process

4.

Champion-challenger model

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

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