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QUESTION 1

Which of the following is an important aspect of formal project closure?

- A. Assign resources to the next project.
- B. Analyze quality and ensure standards are being met.
- C. Document lessons learned for use in future projects.
- D. Modify the WBS to include all the change requests that occurred during the project.

Correct Answer: C

QUESTION 2

A project team member is uncertain how many activities are required to complete a task. Which of the following documents should be referenced?

- A. Key Performance Indicators (KPIs)
- B. Project charter
- C. Work Breakdown Structure (WBS)
- D. Statement of Work (SOW)

Correct Answer: C

QUESTION 3

In which of the following organization types would a project manager have the LEAST amount of project authority?

- A. Functional
- B. Strong Matrix
- C. Balanced Matrix
- D. Weak Matrix

Correct Answer: A

QUESTION 4

Which of the following describes the point in time when resources can be assigned to scheduled tasks?

A. When the project statement of work (SOW) has been created



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- B. When the project deliverables have been defined
- C. When the work breakdown structure (WBS) is decomposed into work packages
- D. When the project WBS dictionary has been created

Correct Answer: C

QUESTION 5

Which of the following is created as part of the closing phase?

- A. Quality baseline
- B. Cost review
- C. Activity estimation
- D. Feasibility analysis

Correct Answer: B

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