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**QUESTION 1**

The following are conflict management strategies, EXCEPT:

- A. Withdrawing
- B. Smoothing
- C. Compromising
- D. Group Ranking

Correct Answer: D

QUESTION 2

Given the following data and thinking in terms of the Pareto Principle, where should corrective action focus?

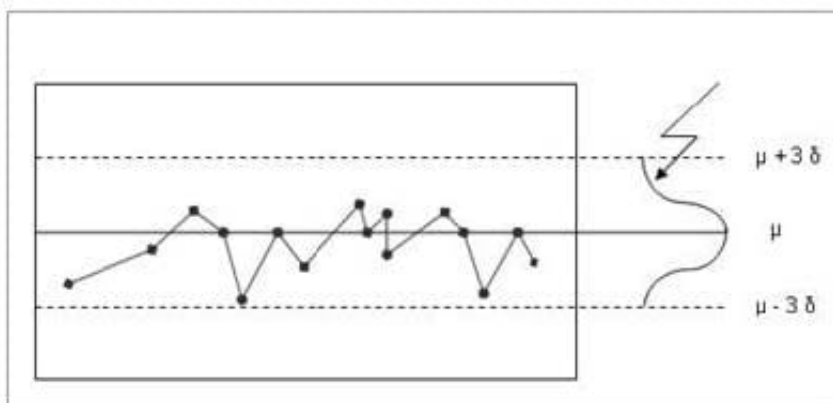
Problems originate from the following areas: 15% Design, 2% Development, 4% Prototype, 3% Testing, and 2% Implementation.

- A. Design
- B. Design, Development, and Prototype
- C. Design and Prototype
- D. Development and Prototype

Correct Answer: A

QUESTION 3

-- Exhibit -



-- Exhibit -The diagram is what type of chart?



- A. Flow Chart
- B. Pert Chart
- C. Pareto Chart
- D. Control Chart
- E. Root Cause Analysis Chart

Correct Answer: D

QUESTION 4

Creating a baseline of current performance is part of planning phase.

- A. True
- B. False

Correct Answer: A

QUESTION 5

Which of the following techniques was developed by Drs. Robert Kaplan and David Norton?

- A. Enterprise Dashboard
- B. Business Dashboard
- C. PDCA
- D. Balanced Scorecard

Correct Answer: D

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