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QUESTION 1

During a backlog refinement meeting, the team uses the appropriate technique to focus discussion on backlog items and their:

A. Technical designs and related details

B. Related users, user goals, user activities and their importance

C. Estimates determined by the delivery team

D. Resource requirements and availability for work.

Correct Answer: D

QUESTION 2

Planning horizons are important because they allow an organization to:

A. Support a structured response supported by all levels of the organization

B. Sense and respond to their changing environment

C. Ensure senior management is informed and engaged

D. Allow management guidance for decision making

Correct Answer: B

In constant and rapidly changing environments, organizations are required to be able to sense and respond to local opportunities and problems without the need to involve the whole organization, while also looking forward at emerging threats and opportunities. These planning horizons provide a framework for the shift in focus that occurs when moving between understanding the long-term strategic needs of the organization and the immediate needs of a customer.

QUESTION 3

The delivery team is:

prioritizing the backlog

focusing on stories that deliver maximum value first

maximizing the work not done.

These demonstrate application of the following agile business analysis principle:

A. Customer collaboration over contract negotiation

B. Stimulate collaboration and continuous improvement

C. Think as a customer

D. Avoid waste

Correct Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member

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QUESTION 4

The team is very busy working on a top priority initiative. They have delivered many user stories and have many left to complete. However the components they are delivering are not yet delivering end-to-end business value. How can the team maintain understanding of the big picture without getting lost in the details?

A. Create a gantt chart

B. Refine their backlog

C. Create a story map

D. Fully elaborate user stories

Correct Answer: C

Reference: http://www.agilebuddha.com/agile/story-mapping-andvs-process-maps/

QUESTION 5

While discussing team norms, the team determines that within the Delivery Horizon, communication will be:

A. Clear or reviewed

B. Appropriate and planned

C. Casual and as needed

D. Consistent or scheduled

Correct Answer: D

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