



IIBA-AAC^{Q&As}

Agile Analysis

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**QUESTION 1**

The following can be described as a critical differentiator for work in an agile context related to backlog refinement:

- A. Stakeholder feedback
- B. Management approval
- C. Using user stories
- D. Team feedback

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (64)

QUESTION 2

At the strategy level, a major component of waste can be avoided by ensuring the enterprise:

- A. Only begins an initiative when a budget is approved for all work
- B. Has a shared understanding of organizational goals and priorities
- C. Has changes to existing work approved by senior management
- D. Has comprehensive business cases approved by senior management

Correct Answer: C

QUESTION 3

During a team meeting, the team discuss a technique where real or perceived benefits to the customer, direct costs and opportunity costs are assessed. Which technique are they discussing?

- A. Minimum Viable Product
- B. Impact Mapping
- C. Kano Analysis
- D. Value Modeling

Correct Answer: D

Value Modelling models value creation for stakeholders who use the solution. Value Modelling is also referred to as Customer Value Model. Value Modelling follows a basic structure: Customer value = Benefits - Cost. Benefits can be real (solves a problem or completes a job) or perceived (increases status, reputation, likability).



QUESTION 4

Wanting to ensure the delivery team is working as productively as possible, they decide backlog items, including user stories, should be:

- A. Fully detailed before they get prioritized
- B. Refined and elaborated by the Tech Lead
- C. Refined and elaborated throughout the planning horizons
- D. Fully detailed as they enter the backlog

Correct Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (12)

QUESTION 5

Making decisions based on a realistic understanding of current organizational strengths, capabilities, and challenges, is represented in the agile analysis principle of:

- A. See the whole
- B. Individuals and interactions over process and tools
- C. Think as a customer
- D. Understand what is doable

Correct Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-MemberCopy.pdf (36)

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