



# IIA-CIA-PART3<sup>Q&As</sup>

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**QUESTION 1**

Which of the following is a cybersecurity monitoring activity intended to deter disruptive codes from being installed on an organization's systems?

- A. Boundary defense.
- B. Malware defense.
- C. Penetration tests.
- D. Wireless access controls.

Correct Answer: B

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**QUESTION 2**

Leadership styles differ depending upon the personality type of the individual leader. A risk averse leader will generally:

- A. Make decisions more slowly.
- B. Require less information than a risk taker.
- C. Maintain status differences between with others.
- D. Work well in participative efforts where joint responsibility is assumed by several people.

Correct Answer: A

A risk averse leader will avoid risky situations, make decisions more slowly, and seek more information than a person who is described as a risk taker.

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**QUESTION 3**

Which of the following best describes an objective for an audit of an environmental management system?

- A. To assess whether an annual control review is necessary.
- B. To determine conformance with requirements and agreements.
- C. To evaluate executive management oversight.
- D. To promote environmental awareness.

Correct Answer: B

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**QUESTION 4**

Which of the following conflict resolution techniques has the goal of maintaining harmonious relationships by placing



another's needs and concerns first?

- A. Accommodation.
- B. Compromise.
- C. Collaboration.
- D. Avoidance.

Correct Answer: A

The goal of accommodation is maintaining harmonious relationships by placing an emphasis on another's needs and concerns.

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#### QUESTION 5

Strategic management includes developing the organization's grand strategy. This strategy is based on:

- A. Existing strategic business units (SBUs).
- B. A SWOT analysis.
- C. Portfolio management of the organization's businesses.
- D. Strategic planning.

Correct Answer: B

Strategic management is a process that includes development of a grand strategy that describes how the organization's mission is to be achieved. This strategy is based on a situational analysis that considers organizational strengths and weaknesses (a capability profile) and their interactions with environmental opportunities and threats. Such an evaluation is also called a SWOT analysis. Strengths and weaknesses (the internal environment) are usually identified by considering the firm's capabilities and resources. What the firm does particularly well or has in greater abundance are known as core competencies. Opportunities and threats (the external environment) are identified by considering macroenvironment factors (economic, demographic, political, legal, social, cultural, and technical) and microenvironment factors (suppliers, customers, distributors, competitors, and other competitive factors in the industry).

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