

# GCPM<sup>Q&As</sup>

GIAC Certified Project Manager Certification Practice Test

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#### **QUESTION 1**

You work as a project manager for PassGuide Inc. You have to work on an agreement that creates and defines obligations between two or more parties. Which of the following types of agreement will you work on?

- A. Service level agreement
- C. Statement of work
- D. Contract

B. NDA

Correct Answer: D

#### **QUESTION 2**

Sasha is the project manager of a large construction project. She is finalizing ground rules, training, and team-building activities for her project team members. In which of the following processes is she working on?

- A. Manage Project Team
- B. Develop Human Resource Plan
- C. Develop Project Team
- D. Acquire Project Team

Correct Answer: C

#### **QUESTION 3**

You work as a project manager for PassGuide Inc. You are working on a project that has a budget of \$805,000 and you have completed 45 percent of the project work. Due to some errors, however, you have actually spent \$430,000 of the budget. Management wants to know the project\\'s cost performance index. Which of the following values will you report?

- A. 0.87
- B. 0.84
- C. 0.86
- D. 0.80

Correct Answer: B

### **QUESTION 4**



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You work as a project manager for PassGuide Inc. You report the project details directly to the vice president and the administrator of your organization. In which of the following types of organization structures are you working?

Α.	J	u	rv

B. Functional

C. Projectized

D. Matrix

Correct Answer: D

#### **QUESTION 5**

Robert is the project manager of the NHH Project and is working with his project team to create the WBS for his organization. He has a project scope statement that needs to be broken down into smaller, more manageable components. He would like to organize the components by project phase to help organize the deliverables created in each phase of the project. What is the tool and technique called that breaks down the project scope into the WBS?

- A. Decomposition
- B. Requirements breakdown
- C. Functional analysis
- D. Subdivision

Correct Answer: A

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