

# GCPM<sup>Q&As</sup>

GIAC Certified Project Manager Certification Practice Test

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#### **QUESTION 1**

You are using the PDCA model to determine, implement, monitor, control, and maintain Information Security Management System or ISMS. You have to evaluate the new processes and match up to the results against the probable results to determine the differences. In which of the following phases of the PDCA are you working?

- A. Act
- B. Do
- C. Check
- D. Plan

Correct Answer: C

#### **QUESTION 2**

You work as a project manager for PassGuide Inc. You are performing steps to carry out and finish the project according to the measures drawn through the planning stage. Which of the following stages of the project are you working on?

- A. Monitoring and controlling
- B. Closing
- C. Initiation
- D. Execution

Correct Answer: D

#### **QUESTION 3**

You work as a project manager for PassGuide Inc. You and your project team are identifying the project activities within the project. Which of the following are the tools and techniques that will be useful in defining the project activities?

Each correct answer represents a complete solution. Choose all that apply.

- A. Templates
- B. Decomposition
- C. Rolling wave plan
- D. Precedence diagramming method

Correct Answer: ABC



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#### **QUESTION 4**

Kelly is the project manager for her organization and is managing a project to create new software. In this project some of the project team members have misunderstood the project requirements and have added features to the software that were not requested. Kelly needs to examine the amount of time it took to create these features and determine if the changes should be kept or discarded. What scope control tool and technique would help Kelly determine the magnitude of this variation?

- A. Variance analysis
- B. Configuration management system
- C. Replanning
- D. Change control system

Correct Answer: A

#### **QUESTION 5**

Which of the following is a process of monitoring the status of the project and product scope?

- A. Control scope
- B. Perform quality control
- C. Identify risk
- D. Plan quality

Correct Answer: A

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