EX0-007 Q&As

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

How should the Head ofP3Oovercome the barrier of`lackof focus on the fullP3Omodel\\'?

A. Gain acceptance of component offices delivered in tranches

B. Build a vision and Business Case

C. Develop minimalist processes with tailoring guidelines

D. Address culture changes through targeted communications

Correct Answer: A

QUESTION 2

Which of the following are critical success factors for the introduction of standard tools and techniques to theP3Omodel?

1.

Identify the benefits a tool will provide to an organization before focussing on its features

2.

Ensure the complexity of the tools and techniques matches the capability maturity of the organization

3.

Implement new tools as part of an organizational change programme

4.

Implement tools simultaneously across all programmes and projects

A. 1,2,3

B. 1,2,4

C. 1,3,4

D. 2,3,4

Correct Answer: A

QUESTION 3

Which is a common barrier to be overcome when agreeing a mandate for aP3O?

A. Carrying out P3M3 assessments

B. Agreeing the measures to be used to prioritize the portfolio

C. Agreeing the funding model for aP3O

D. Documenting processes via business process swimlanes

Correct Answer: C

QUESTION 4

Which is NOT a section of a Blueprint?

A. Practices

B. Information and data requirements

C. Technology (including tools and techniques)

D. Organizational structure

Correct Answer: A

QUESTION 5

WhichP3Ocapability is MOST likely to lead to unviable projects being stopped at the initialinvestment gate?

A. Tracking of progress on programmes against key outcomes

B. Selection of the right programmes and projects via an established structure

C. Identification of potential duplication of scope or double counting of benefits

D. Coordinated change control process across multiple projects and business operations

Correct Answer: B

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