EX0-007^{Q&As}

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

A. Programme

B. Business as usual

C. Project

D. Portfolio

Correct Answer: A

QUESTION 2

Which should be documented in a Blueprint?

A. Benefit Profiles for individual benefits to be delivered by theP3O

B. Transition plans for the implementation of business change into business as usual

C. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board

D. Actual Highlight Reports issued by individual projects

Correct Answer: C

QUESTION 3

Which activity occurs as part of the \\'Identify\\' process?

A. Refine the Vision Statement

B. Document an outline Business Case

C. Plan tranches of delivery

D. Deliver the new capability

Correct Answer: B

QUESTION 4

Which technique ensures resources with the right expertise are allocated to PPM roles?

A. P3Oinformation portal

B. Skills development and maintenance

C. Management dashboards

D. Facilitation - workshop techniques

Correct Answer: B

QUESTION 5

Which describes the people or skills required for a Portfolio Office?

A. Should be resourced with people wanting to move into project management

B. Skills of Portfolio Office staff are the same as those for a role in a COE

C. Needs enough people who are able to interpret and challenge data

D. Should be resourced with a large number of administrative staff

Correct Answer: C

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