



CTAL-TM_UK^{Q&As}

ISTQB Certified Tester Advanced Level - Test Manager

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QUESTION 1

In general, why is it NOT a good idea to estimate the testing effort based only on a percentage of development effort? Identify THREE valid reasons.

- A. The quality of the development estimate may be poor.
- B. In general bottom-up estimation is always better than top-down estimation.
- C. The percentage based technique only applies to the V life cycle model.
- D. Using the same percentage every time does not address the level of risk of the application to be tested.
- E. The maturity of the organization, e.g. the quality of the test basis, quality of development testing, configuration management, availability of test tools, also influence the effort needed for testing.
- F. It builds on large set of historical data
- G. The result is almost always a too low estimate for the required test effort

Correct Answer: ADE

QUESTION 2

Why might a RAD approach be a better option for the test manager rather than a sequential development?

- A. It will extend the development team's abilities and enhance future delivery capabilities.
- B. It will allow the marketing, clerical and testing staff to validate and verify the early screen prototypes.
- C. Time-box constraints will guarantee code releases are delivered on schedule.
- D. More time can be spent on test execution as less formal documentation is required.

Correct Answer: B

QUESTION 3

In addition to introducing the new team member, you have decided to raise motivation.

Which of the measures listed below would be the best measure to take in order to increase the motivation of the team?

- A. Provide more time for testing in the schedule
- B. Allow people to take some time off
- C. Introduce entry criteria to the testing phase



D. Organize a meeting with senior management in which they address the importance of good testing for this project

Correct Answer: D

QUESTION 4

Within the projects, a master test plan and phase test plan will be used. Following is a list of characteristics applicable for test plans:

Which TWO mentioned characteristics relate to the phase test plan?

- A. Any deviation from the procedures described in the test
- B. strategy document
- C. The overall estimated costs, timescales and resource
- D. requirements
- E. A detailed schedule of testing activities
- F. The development deliverables to be tested
- G. Which test staff members (names) will be involved and when
- H. Level of requirements coverage achieved

Correct Answer: CE

QUESTION 5

Which of the following would be the most significant input to estimating the time to carry out the specified testing tasks?

- A. The skills and experience of developers to correct the failures.
- B. The standards used for the requirements specification.
- C. The metrics recorded from testing the capture-replay tool.
- D. The number of testers in the company and their grade.

Correct Answer: C
