



CTAL-TM_SYLL2012^{Q&As}

ISTQB Certified Tester Advanced Level - Test Manager [Syllabus 2012]

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QUESTION 1

Which of the following factors could negatively influence a review?

- A. Include people with the adequate level of knowledge, both technical and procedural
- B. Include people who are detail-oriented and scrupulous at finding issues
- C. Include as many people as possible in order to have more viewpoints about possible problems on the item under review
- D. Include people able to contribute to a clear, thoughtful, constructive and objective discussion

Correct Answer: C

QUESTION 2

You can count on well-written requirements, but you can't count on an adequate contribution of the stakeholders to the quality risk analysis. You have to mitigate the insufficient contribution of the stakeholders because the risk-based testing approach shall minimize the product risks. Your test team has one expert tester in security testing.

Which of the following test activities would you expect to be the less important in this context?

- A. Extract from the defect tracking system of the previous project all the security defects and failures, and classify them to support design and execution of specific tests
- B. Automate all functional and non-functional system tests
- C. Apply systematic and exploratory testing for integration and system test
- D. Perform exploratory testing sessions with adequate charters covering security aspects

Correct Answer: B

QUESTION 3

Which of the following statements about the TMMi test process improvement model is true?

- A. In TMMi all the process areas at lower levels must be 75% complete by achieving specific and generic goals in order to claim the higher level
- B. TMMi provides an approach for test process improvement such as the IDEAL (Initiating, Diagnosing, Establishing, Acting and Learning) model
- C. TMMi has a staged architecture for process improvement with seven maturity levels
- D. At TMMi level 1 testing is chaotic without a defined process, and it is often seen as the same as debugging

Correct Answer: D

**QUESTION 4**

You are the Test Manager of a new project that will have three formal levels of testing: unit, integration and system testing. The testing strategy you decide to adopt is a blend of risk-based testing and reactive testing strategies. Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

- A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase
- B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase
- C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase
- D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing phase, it also executes more system tests under the guidance of a sample of users

Correct Answer: C

QUESTION 5

Assume you are managing a test automation project for a mission-critical system.

Because vendor provided tools and open source solutions don't meet the needs of this project, you ask your test team to develop a custom automation framework.

Which of the following management issues associated to the development of this custom automation framework is least likely to manage?

- A. Proper testing for the custom automation framework must be performed
- B. The custom automation framework will require an adequate documentation
- C. The changes to the custom automation framework should be communicated to all external users of this tool under the GNU license
- D. The custom automation framework will need proper maintenance

Correct Answer: C

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