



CTAL-TM_SYLL2012^{Q&As}

ISTQB Certified Tester Advanced Level - Test Manager [Syllabus 2012]

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QUESTION 1

In the next two months some new features will be constantly added to new releases of a project you are working on as Test Manager.

You have identified as one of the main project risks, that the requirements specification will still be incomplete when your team starts the test design and implementation phase.

Some requirements will most likely be completed too late to allow a proper test preparation.

You and your test team have already worked on several similar past projects in the same organization.

Which one of the following options would you expect to be the most effective at mitigating this risk?

- A. Don't prepare any test and just run the regression test suite to check that the new features don't introduce regression
- B. Make reasonable assumptions about the missing details and design lightweight tests that can be easily updated during test execution
- C. Don't design any test until the test execution starts, then communicate that test execution is blocked due to incomplete requirements
- D. Even if there are only few details missing, escalate the risk to the project manager without preparing any tests

Correct Answer: B

QUESTION 2

Assume you are managing the system testing phase of a project.

The system test execution period is scheduled to twenty weeks.

All tests are manual tests. You are following a risk-driven test approach.

During the last staff meeting the project manager tells you new deadlines that will not allow completion of all the system tests.

Which of the following would you expect to be the best way to respond to this situation?

- A. Prioritize executing the tests for the highest product risks and track these risks
- B. Remove testers from your test team, so that they can be assigned to other projects
- C. Automate all remaining tests
- D. No action is needed, test as much as possible in the remaining time period

Correct Answer: A

QUESTION 3



Assume you are currently working on a project developing a system where functional requirements are very well specified. Unfortunately non-functional requirements do almost not exist.

You are the Test Manager. You have to choose a technique for test selection that allows testing of non-functional characteristics, especially reliability.

Which of the following techniques for test selection do you expect being most useful in this scenario?

- A. A model-based technique based on the creation of operational profiles
- B. Ambiguity reviews
- C. Test condition analysis
- D. Cause-effect graphing

Correct Answer: A

QUESTION 4

For which of the following activities would the costs be classified as a cost of detection?

- A. Writing test specifications according to the test design
- B. Training developers to better understand the new features of the coding language they will use on the project
- C. Re-running a test case, during the system testing phase, to verify that a fix eliminates a previously found defect
- D. Fixing field failures

Correct Answer: A

QUESTION 5

Which of the following statements about the STEP test process improvement model is true?

- A. In the STEP model, tests validate the requirements and use cases when they are developed
- B. The STEP model stresses defect detection and demonstration of capability, whereas the defect prevention is a secondary potential goal of testing
- C. The STEP model assures that the system requirements specification and the test design specification processes don't overlap
- D. In the STEP model, testware design occurs after coding

Correct Answer: A
