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E3 - Strategic Management Question Tutorial

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**QUESTION 1**

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A company absorbs production overhead using a direct labour hour rate. Data for the latest period are as follows:

Actual overhead incurred	\$190,750
Over absorbed overhead	\$1,750
Actual activity	35,000 direct labour hours

What is the overhead absorption rate per direct labour hour? Give your answer to one decimal place.

A. 5.4

Correct Answer: A

QUESTION 2

Which of the following is NOT a valid purpose of budgeting?

- A. To communicate targets to managers.
- B. To comply with financial reporting requirements.
- C. To coordinate the different activities of an organisation.
- D. To authorise managers to incur expenditure.

Correct Answer: D

Reference: <https://www.acowtancy.com/textbook/acca-pm/budgetary-systems/budgetary-systems/notes>**QUESTION 3**

A project is about to be launched. Two of the three possible outcomes and their associated probabilities are as follows:

\$25,000 loss	0.2
\$30,000 gain	0.7

The remaining possible outcome is a \$70,000 gain.

What is the correct calculation of the expected value of the project?

A. $(\$30,000 + \$70,000 - \$25,000) / 3$



- B. $(\$30,000 + \$70,000 - \$25,000) \times (0.7 + (1.0 - (0.2 + 0.7)) + 0.2)$
- C. $(\$30,000 \times 0.7) + (\$70,000 \times (1.0 - (0.2 + 0.7))) + (\$25,000 \times 0.2)$
- D. $(\$30,000 \times 0.7) + (\$70,000 \times (1.0 - (0.2 + 0.7))) - (\$25,000 \times 0.2)$

Correct Answer: A

QUESTION 4

FILL BLANK

The following data are available for a delivery company. The table shows the number of tonnes delivered (x) and the associated distribution cost (y) in recent periods.

Period	Tonnes delivered (x) 000s	Distribution cost (y) \$000
1	14.5	465
2	17.0	529
3	13.5	444
4	12.5	417
5	17.5	542
	75.0	2,397

Further analysis of this data has determined the following: $xy = 36,427$ $x^2 = 1,144$

Using least squares regression analysis, calculate the variable cost per tonne delivered. Give your answer to the nearest cent.

- A. -128.10

Correct Answer: A

QUESTION 5

Which of the following would NOT require taking into account the time value of money?

- A. Deciding to make a long-term investment in a project on the basis of its payback period.
- B. Selecting an investment project on the basis that it has a positive net present value (NPV).
- C. Calculating the present value of a five-year annuity.
- D. Taking a long-term investment decision on the basis of the project's internal rate of return (IRR).

Correct Answer: C

Reference: <https://www.acowtancy.com/textbook/acca-fm/d1-investment-appraisal-techniques/npv/notes>



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