

CIMAPRO17-BA2-X1-ENG^{Q&As}

E3 - Strategic Management Question Tutorial

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QUESTION 1

A small airport\\'s management accountant has prepared the following management report on the performance of its four retail outlets.

	Outlet A	Outlet B	Outlet C	Outlet D
Sales revenue (\$000)	\$540	\$620	\$740	\$1,380
Variable costs (\$000)	\$184	\$270	\$308	\$480
Fixed costs (\$000)	\$139	\$148	\$50	\$320
Profit (\$000)	\$217	\$202	\$382	\$580
Return on sales ratio (%)	40%	33%	52%	42%
Area occupied (square metres)	200	120	160	340

Which retail outlet has the highest contribution per square metre?

- A. Outlet A
- B. Outlet B
- C. Outlet C
- D. Outlet D

Correct Answer: C

QUESTION 2

Which THREE of the following are included in the Global Management Accounting Principles? (Choose three.)

- A. Accountability
- B. Influence
- C. Value
- D. Professional behaviour
- E. Relevance
- F. Integrity

Correct Answer: BCE

Reference: https://www.cgma.org/resources/reports/globalmanagementaccountingprinciples/about-the-principles.html#?tab-1=3

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QUESTION 3

A project is about to be launched. Two of the three possible outcomes and their associated probabilities are as follows:

\$25,000 loss	0.2	
\$30,000 gain	0.7	

The remaining possible outcome is a \$70,000 gain.

What is the correct calculation of the expected value of the project?

A. (\$30,000 + \$70,000 - \$25,000) / 3

B. $(\$30,000 + \$70,000 - \$25,000) \times (0.7 + (1.0 - (0.2 + 0.7)) + 0.2)$

C. $(\$30,000 \times 0.7) + (\$70,000 \times (1.0 - (0.2 + 0.7))) + (\$25,000 \times 0.2)$

D. $(\$30,000 \times 0.7) + (\$70,000 \times (1.0 - (0.2 + 0.7))) - (\$25,000 \times 0.2)$

Correct Answer: A

QUESTION 4

Assume that a unit of output is the cost object. Which of the following statements is valid?

- A. Royalties paid on per unit basis are an example of an indirect expense.
- B. Materials consumed in the maintenance of machinery used to manufacture several different products are an example of a direct material cost.
- C. The salaries of supervisors who oversee the manufacture of several different products are an example of a direct labour cost.
- D. Rent paid for a factory in which several different products are produced is an example of an indirect expense.

Correct Answer: C

Reference: https://www.acowtancy.com/textbook/acca-ma/a3-cost-classification/cost-objects-cost-units-and-cost-centres-/notes

QUESTION 5

A company is considering investing \$57,000 in a machine that will last for five years, after which time it will have no value. The machine will generate additional revenue of \$190,000 each year. Annual running costs, including depreciation of \$11,400 will amount to \$168,400.

Assuming that all cash flows occur evenly, the payback period of the investment in the machine is closest to:

- A. 2 years 8 months
- B. 1 year 9 months



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C. 1 year 7 months

D. 2 years 6 months

Correct Answer: C

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