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QUESTION 1

A business analyst (BA) is planning to elicit requirements. The BA understands the scope of the elicitation and has selected interviewing as an appropriate technique. Which of the following is part of the logistics for these interviews?

A. Relationships between elicited requirements

B. Performance metrics

C. Definition of the future state

D. Participants and their roles

Correct Answer: D

A key step in preparing for elicitation is to ensure that the logistics of the session or series of sessions are well planned for by considering the following key aspects:

The goals of the session.

Who are the participants and what are their roles?

Scheduled resources including people, rooms, and tools such as flip charts. Locations and communication channels.

Techniques that will be used.

Languages used by the stakeholders specifically being prepared to understand subject matter terminology and key abbreviations.

QUESTION 2

You are a Business Analyst for your organization, and you\'re preparing to elicit requirements from stakeholders. You\'ve gathered several inputs to help with the elicitation process. Which input will you use to ensure that you understand the type of information that should be elicited from stakeholders?

A. Roles and Responsibilities

B. Stakeholder List

C. Business Need

D. Risk Assessment

Correct Answer: C

The inputs required to prepare for elicitation are as follows:

Business Need. It guarantees that the type of information elicited from stakeholders is understood to the business analyst. This input is used at the time of eliciting business requirements. Solution Scope and Business Case. It guarantees that

the type of information elicited from stakeholders is understood to the business analyst. This input is used at the time of eliciting stakeholder, transaction requirement, and solution. Stakeholder List, Roles, and Responsibilities. It is required

for

the identification of stakeholders that are required to participate in elicitation activity. Answer: D is incorrect. Risk Assessment is a review of the risks in the project, and isn\'t an input to the elicitation business analyst tasks.

QUESTION 3

Management comes to you and asks you to complete some specifications and models about the current state of the organization.

Management wants you to complete this business analysis activity as soon as possible and report back to them with your findings. What is the primary purpose of the specify and model requirements process?

A. To analyze the roles and responsibilities of users within the organization to determine how the processes may be improved.

B. To analyze the utility function within the organization to determine how risk tolerance may allow for new opportunities.

C. To analyze the functioning of an organization and to provide an insight into opportunities for improvement.

D. To analyze the processes of an organization to determine what processes can be improved, removed, or added.

Correct Answer: C

The specify and model requirements is a business analysis process to analyze the functioning of an organization and provide an insight into opportunities for improvement. Answer: D, A, and B are incorrect. These are not valid definitions of the specify and model requirements process.

QUESTION 4

What is problem tracking?

A. It\'s the identification of missing requirements.

B. It\'s the assumption that there will be defects in the requirements that must be resolved.

C. It\'s the documentation of known defects in the requirements.

D. It\'s the identification and management of any issues for resolution.

Correct Answer: D

Problem tracking is the identification and management of any issues for resolution. Answer:

A is incorrect. This is not a valid statement about problem tracking. Answer: C is incorrect. This is not a valid statement about problem tracking. Answer: B is incorrect. This is not a valid statement about problem tracking.

QUESTION 5

You are the business analyst for your organization and are working on organizing the identified requirements for a new

solution. Nancy, your assistant in this process, says that these requirements aren\\'t very complex. You agree but add that it\\'s this thing that makes the overall solution complex. What thing adds to the level of complexity among requirements?

A. Relationships among the requirements

B. Management in the project

C. Cost and schedule constraints

D. Stakeholders in the project

Correct Answer: A

The relationships and inter-dependencies among the requirements add to the complexity of the requirements. D is incorrect. Stakeholder management can be cumbersome, but the question was asking for a requirements characteristic, so this choice is incorrect. B is incorrect. Management in the project can add to the project complexity, but realistically management should stay out of the business analyst\\'s duties. In addition, the question was asked about the complexity among the requirements. C is incorrect. Cost and schedule constraints deal more with the project implementation than with the identified requirements.