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**QUESTION 1**

A business analyst (BA) is determining the current state as part of a new project. What is an internal enterprise asset that the BA must include in the analysis?

- A. Brand name
- B. Organizational structure
- C. Business need
- D. Enterprise mission statement

Correct Answer: C

The starting point for any change is an understanding of why the change is needed. Potential change is triggered by problems or opportunities that cannot be addressed without altering the current state. Business analysts work to help stakeholders enable change by exploring and articulating the business needs that drive the desire to change. Without clearly understood business needs, it is impossible to develop a coherent strategy, and the resulting change initiative is almost certain to be driven by a mix of conflicting stakeholder demands.

Change always occurs in a context of existing stakeholders, processes, technology, and policies which constitute the current state of the enterprise. Business analysts examine the current state in the context of the business need to understand what may influence proposed changes, and what will be affected by them. The current state is explored in just enough detail to validate the need for a change and/or the change strategy. Understanding the current state of the enterprise prior to the change is necessary to identify what will need to change to achieve a desired future state and how the effect of the change will be assessed.

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**QUESTION 2**

You are the business analyst for your organization and you're creating the requirements package. In this documentation, to what level should you document the requirements for your stakeholders?

- A. All requirements should be clearly defined with technical, business, functional, and non-functional attributes.
- B. All requirements should be defined only to the extent needed to assure understanding by the team.
- C. All requirements should be defined to the extent the organizational process assets demand.
- D. All requirements should be defined in detail to the work package level of WBS.

Correct Answer: B

When creating the requirements package, as in this scenario, it's mandatory that the requirements be defined with enough detail that the team can understand the requirements.

Answer: D is incorrect. This isn't a valid explanation for the level of detail needed in the requirements package.

Answer: A is incorrect. Not all requirements need the technical, business, functional, and non-functional



requirements.

Answer: C is incorrect. The organizational process assets won't demand that the requirements be defined to any extent. This isn't a valid answer for this question.

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### QUESTION 3

A business analyst (BA) is working on a project that follows incremental and iterative approaches. The BA and the stakeholders have shortlisted several user stories to be considered in the project scope. Which of the following methods would enable them to arrive at a common understanding on delivering value in the product and ranking the stories?

- A. Story decomposition
- B. State modelling
- C. Value stream mapping
- D. MoSCoW prioritization

Correct Answer: B

A state model describes:

a set of possible states for an entity,

the sequence of states that the entity can be in,

how an entity changes from one state to another,

the events and conditions that cause the entity to change states, and

the actions that can or must be performed by the entity in each state as it moves through its life cycle.

While a process model can show all of the entities that are used in or affected by that process, a state model shows a complementary view: what happens to one entity across all the processes that affect it or use it.

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### QUESTION 4

You are a business analyst for your organization and you're working with the stakeholders to identify the primary inputs to the business analysis approach. Which one of the following is a primary input to the business analysis approach?

- A. The business analysis approach will be shaped by the problem or opportunity faced by the organization.
- B. The business analysis approach will be shaped by the penalty of not seizing the opportunity.
- C. The business analysis approach will be shaped by the time allowed for business analysis planning.
- D. The business analysis approach will be shaped by the risks faced by the organization.



Correct Answer: A

A primary input to the business analysis approach is to consider the problem or opportunity faced by the organization. Answer: C is incorrect. The time allowed for business analysis planning does have an effect on the thoroughness of the business analysis activities, but this isn't the best answer for the question. Answer: D is incorrect. While risk and reward are considerations, consideration of the problem or opportunity is a better choice for this question. Answer: B is incorrect. This answer doesn't consider the reward of the opportunity or acknowledge, as there may also be problems to be solved, not just opportunities to seize.

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#### QUESTION 5

A business analyst (BA) needs to make sure that the business analysis information is securely stored and accessible to stakeholders. Which element helps in achieving that goal?

- A. Requirements attributes
- B. Organization of information
- C. Traceability approach
- D. Level of abstraction

Correct Answer: B

The organization of business analysis information Now that we had a look at some of the different types of business analysis information that exist, it would be easy to agree that the organization of all these types of business analysis information is important. The earlier in the project you are able to start planning how you want to organize the information the better, simply because this means you will limit the chances of misplacing information, everyone on the team will know where to find information, and you will avoid unnecessary duplication of information.

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