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**QUESTION 1**

A business analyst (BA) is measuring solution performance of a new system. What should the BA consider to avoid skewed results and an inaccurate conclusion?

- A. Frequency
- B. Volume
- C. Currency
- D. Timing

Correct Answer: D

When analyzing performance data, business analysts consider the time period when the data was collected to guard against anomalies and skewed trends. A large enough sample size over a sufficient time period will provide an accurate depiction of solution performance on which to make decisions and guard against false signals brought about by incomplete data. Any pronounced and repeated trends, such as a noticeable increase in errors at certain times or a change in process speed when volume is increased, are noted.

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**QUESTION 2**

A business analyst (BA) is developing requirements for a project with a limited budget. The business owner will be prioritizing requirements so that low value requirements can be de-scoped and the project remain within budget. Which of the following should the BA take into account to facilitate prioritization and ensure business objectives are met?

- A. Data flow
- B. Functional decomposition
- C. Traceability
- D. Dependencies

Correct Answer: D

Dependencies are relationships between requirements that indicate that one requirement is reliant on another requirement to be implemented or satisfied. They are important to consider when prioritizing requirements because they may affect the feasibility, cost, or value of a requirement. Data flow, functional decomposition, and traceability are not directly related to prioritization. References: BABOK Guide v3, page 156; CCBA Mock Test,

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**QUESTION 3**

An organization has identified a market opportunity that could result in significant business gains. A business analyst (BA) is asked to assist in building the new business model. The BA begins by analyzing the current state. What input is critical to the current state analysis?

- A. Goals and objectives
- B. Organizational culture



C. Risks and assumptions

D. Business needs

Correct Answer: A

Goals and objectives are statements that describe what the organization intends to achieve or become in the future. They provide the context and direction for the current state analysis and help to identify the gaps and opportunities for improvement. Organizational culture, risks and assumptions, and business needs are also important inputs, but they are not as critical as goals and objectives. References: BABOK Guide v3, page 18; CCBA Mock Test,

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#### QUESTION 4

A recent survey shows that a newly implemented system has features that the users have never used. Upon reviewing the survey report, the Chief Executive Officer (CEO) highlighted that the company must avoid future implementations with functionality that does not provide any business value. What must the business analyst (BA) do to ensure future requirements meet a business need?

A. Consider business relevance while tracing requirements

B. Choose appropriate format to communicate requirements

C. Ensure test scenarios align to business requirements D. Facilitate a focus group with users to get feedback

Correct Answer: A

According to the BABOK Guide, considering business relevance while tracing requirements is a technique for maintaining requirements. This technique can help the BA ensure future requirements meet a business need, as it involves linking each requirement to a business objective or goal that provides value to stakeholders. By doing so, the BA can avoid implementing functionality that does not provide any business value or align with stakeholder needs. Therefore, the correct answer is A.

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#### QUESTION 5

A company is embarking on a software project in a heavily regulated domain. The client expects large upfront planning and detailed documentation for the project. The recommended approach for the project will be:

A. adaptive.

B. predictive.

C. waterfall.

D. scrum.

Correct Answer: B

The predictive approach to delivery is a more formal approach and hence can cause a rework of tasks and activities already completed when a change is implemented as well as of the activities required to assess the proposed change on the whole.

A lot of requirements elicitation and analysis done in the early phases of a project follow the predictive approach. This means when a change is required during later phases of this type of project, there is often a higher impact on the time,



cost, and effort required. An adaptive approach will try and minimize the impact of changes with iterative implementations from an early stage of the project. This approach typically lends itself to a less formal and more adaptable approach to manage the impact of change that is introduced during the life cycle of the project. Within the adaptive approach to delivery, the idea of an evolutionary delivery may also reduce the need for a formal impact assessment to be performed when a change is proposed to a requirement.

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