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QUESTION 1

A business analyst (BA) is validating requirements and has found that the design cannot be validated to support the requirements. Which of the following is creating this situation?

A. Incorrect assumptions.

B. Lack of requirements traceability.

C. Missing requirements.

D. Substandard solution design.

Correct Answer: B

The purpose of requirements traceability is to trace where each requirement or design comes from or originated from and what its life cycle is throughout the project. If it is known why a requirement exists, or where it originated from, it will ensure that once the solution has been delivered, it does in actual fact solve the original requirement. By knowing where a requirement came from, or what the need that should be addressed is, the business analyst will know who to communicate to as well as be able to manage the risk, scope, and any changes associated with that requirement.

QUESTION 2

Martha is the business analyst for her organization and she\'s been asked to help create a SMART goal for her company. Which one of the following organizational goals could be considered SMART?

A. No errors in production of customer products.

B. Increase revenue by ten percent by January 15.

C. Increase revenue by ten percent.

D. Add 25 new customers to the sales base.

Correct Answer: B

SMART means that the goals are specific, measurable, achievable, relevant, and time-bounded. The only

goal that meets all of these requirements is the goal to increase revenue by ten percent by January 15.

Answer: C is incorrect. This is not an example of a SMART goal because there is no deadline.

Answer: D is incorrect. This is not an example of a SMART goal because there is no deadline.

Answer: A is incorrect. This is not an example of a SMART goal because there is no deadline.

QUESTION 3

When a business analyst performs requirements tracing, he may need to trace the requirements backward through their lineage and may need to trace the requirements forward through their relationship to other requirements. What is the backwards tracing activity called in requirements traceability?

A. Allocation

B. Lineage tracking

C. Derivation

D. Backwards pass

Correct Answer: C

Backward tracing of a requirement is called its derivation, as the requirements may be derived from other

older requirements.

Answer: B is incorrect. Lineage tracking is not a valid term, so this choice is not valid.

Answer: A is incorrect. Allocation is the forward tracking of a requirement to future requirements in the set

of requirements.

Answer: D is incorrect. Backwards pass isn\'t a valid requirements tracing term; it describes a process in

schedule management.

QUESTION 4

You have 83 project stakeholders from all across your organization. Some of the stakeholders, such as functional management, require weekly communication from you, while other stakeholders, such as the end users, only need quarterly progress updates. Where can you record these communication requirements based on your stakeholder analysis?

A. Project schedule

B. Project scope management plan

C. Project reporting structure

D. Project communications management plan

Correct Answer: D

The project communications management plan is a document to define who needs what information, when the information is needed, and the modality the information is expected. Stakeholder communication preferences are also recorded here.

QUESTION 5

A business analyst (BA) is assessing risks on a project addressing the implementation of a new web portal. Which of the following would the BA classify as a project risk?

A. Customer service ratings will increase with the new system

B. Current infrastructure may not support increased performance

C. Expenditures are currently below budgeted estimates

D. Support calls will increase if the change is not performed

Correct Answer: B