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#### **QUESTION 1**

| Which o  | of the following | best correspond | to the oras | nizational proces     | s assets | (OPAs)      | that affect the i | project? |
|----------|------------------|-----------------|-------------|-----------------------|----------|-------------|-------------------|----------|
| VVIIICII |                  | DOSE CONTESPONA | to the orga | ii iizalioi iai piooo | 0 000010 | $(Oi \ A3)$ | tilat alloct tilo |          |

- A. Policies and lessons learned from other projects
- B. Information technology software and employee capability
- C. Resource availability and employee capability
- D. Marketplace conditions and legal restrictions

Correct Answer: A

#### **QUESTION 2**

Which quality control technique illustrates the 80/20 principle?

- A. Ishikawa diagram
- B. Control chart
- C. Run chart
- D. Pareto chart

Correct Answer: D

#### **QUESTION 3**

When a backward pass is calculated from a schedule constraint that is later than the early finish date that has been calculated during a forward pass calculation, this causes which type of total float?

- A. Negative
- B. Zero
- C. Positive
- D. Free

Correct Answer: C

#### **QUESTION 4**

Which statement describes the various purposes of project scheduling?

A. Define the policies, rules, and techniques to run a schedule; serve as a tool to manage stakeholder expectations; and serve as a base for backlog management



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- B. Define how and when deliverables will be completed, serve as communication tool, and serve as a base for performance reporting
- C. Define the life cycle, traditional or agile approach, and tools to control schedule; serve as a reference for scope management; and serve as a base for risk management
- D. Define activities, sequences, duration, and dependencies, serve as a reference for resource allocation, serve as a base for earned value analysis.

Correct Answer: D

#### **QUESTION 5**

What is the most important skill that project managers should possess to lead stakeholders throughout a project?

- A. Communication
- B. Problem-solving
- C. Negotiating
- D. Trust-building

Correct Answer: A

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