



# ATM<sup>Q&As</sup>

Advanced Test Manager

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### QUESTION 1

Consider an agile team adopting Extreme Programming (XP) with five developers and one tester without any coding experience.

To which of the following activities would you expect the tester will contribute most?

K2 1 credit

- A. Developing unit tests
- B. Executing unit tests
- C. Planning and executing tests during the integration test phase to detect interface defects
- D. Supporting the customer in the execution of acceptance testing

Correct Answer: D

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### QUESTION 2

An agile development team decides to hire a tester who has always worked

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in independent test teams, reporting the problems found in a defect tracking system

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in safety-critical projects, with a stronger focus on the quality of the product than on time and budget. This agile team is focused on short-term goals to get the product released on time and within budget.

Which of the following answers would you expect to be most likely true in this scenario?

K2 1 credit

- A. Agile teams like the presence of a tester in their teams and the tester will be able to adapt to the new context without any issue
- B. The developers will immediately follow the guidelines described by the tester
- C. The tester can continue to report the problems found in a defect tracking system and be more focused on the quality than on time and budget constraints
- D. The tester's mission could be to verify adherence to requirements, instead of reporting formally the problems in a defect tracking system

Correct Answer: D

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### QUESTION 3



Which of the following statements describing how identified product quality risks should be mitigated and managed, is true?

K2 1 credit A. The extent of re-testing and regression testing activities should be based on the risk level

B. The identification of new risks, the re-assessment of the level of existing risks and the evaluation of the effectiveness of risk mitigation activities should only occur at the very beginning of a project

C. Risk mitigation of product quality risks can be effective only after starting test execution

D. The priority of the development and execution of tests should not be based on the risk level but only on the likelihood

Correct Answer: A

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#### QUESTION 4

A chart showing the trend in the lag time from defect reporting to resolution during system testing is also available. The chart shows that the daily closure period is consistently and significantly above the rolling closure period for a long period of the system testing phase.

Almost all defects found during system testing have been related to the system as a whole, not related to single units or integrations issues. Almost all quality risks have been addressed during the unit and integration testing phase and no residual quality risks were present in the integrated system. This has been confirmed by exploratory testing sessions performed during system testing, targeted at finding defects in these quality risk areas.

Based on the given information only, which one of the following areas would you expect to be considered more in the retrospective meeting in order to be improved?

K3 3 credits

A. The requirements review

B. The defect management process

C. The quality risk analysis process

D. The system design and architecture design reviews

Correct Answer: B

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#### QUESTION 5

Consider the following statements describing the importance of improving the test process:

I. Test process improvement is important because being focused only on the test process it can provide recommendations to improve the test process itself, but it can't indicate or suggest improvement to areas of the development process

II. Test process improvement is important because it is much more effective than software process improvement to improve the quality of a software system

III. Test process improvement is important because several process improvement models (STEP, TPI Next, TMMi) have been developed over the years



IV. Test process improvement is important because every organization, regardless of the context, should always achieve the maximum level of maturity of testing described in the test improvement models such as TMMi

Which of the following answers is correct?

K2 1 credit

A. I. and IV. are true; II. and III. are false

B. I., II., III. and IV are false

C. I., II. and III are true; IV. is false

D. I., II. and III. are false; IV. is true

Correct Answer: B

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