



70-498^{Q&As}

Delivering Continuous Value with Visual Studio Application Lifecycle Management

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**QUESTION 1**

Your geographically dispersed development team is using the Microsoft Solution Framework (MSF) for Agile Software Development 6.0 process template. You are developing an application that will function on several different types of mobile devices. You need to ensure that developers have access to the designs for each device.

What should you do?

- A. Create a Requirements work item type and attach the wireframe design.
- B. Print the storyboards\ wireframe designs and tape them to the walls of the main development center.
- C. Create a new task for each wireframe design.
- D. Create wireframes in Microsoft PowerPoint and link them to the user stories.

Correct Answer: D

QUESTION 2

Your development team uses Scrum as its process framework. The business communicates a significant change in direction. The current sprint may become obsolete due to the changes.

You need to determine whether the current sprint should be canceled.

Under what circumstances should you cancel the current sprint?

- A. Team members are not able to complete the tasks that were committed to for the sprint.
- B. Major changes to have doubled the required time to complete the tasks.
- C. Impediments cause the tasks to not be completed within the sprint.
- D. The sprint goal becomes obsolete.

Correct Answer: D

Canceling a Sprint Rarely does a Sprint need to be canceled, but it does happen. If a Sprint's forecasted work becomes irrelevant, then there is no reason to continue developing it. This can occur if the product or organization needs to change direction immediately due to a technology or market reason. Only the Product Owner has the authority to cancel a Sprint. He or she may do so under the advisement of others, including stakeholders, the Development Team, or the Scrum Master. Canceled Sprints require the Scrum Team to collaborate and decide if any done work is acceptable and potentially releasable. The Scrum Team should also re-estimate any undone work, returning it to the Product Backlog. The work done on partially completed PBIs depreciates quickly and may not have any value in the future. Needless to say, canceling a Sprint will generate waste.

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QUESTION 3



Business analysts in your organization create large, extremely detailed requirements specifications.

Some business analysts report that developers are not delivering according to specifications.

You need to improve requirements management and delivery.

Which two actions should you perform? (Each correct answer presents part of the solution. Choose two.)

- A. Require the business analysts to give the developers summaries of each requirement instead of the detailed specification.
- B. Require the developers to prioritize requirements.
- C. Use Microsoft PowerPoint storyboarding to improve the understanding of requirements.
- D. Use the Feedback Manager tool to gather feedback from the business analysts regularly.

Correct Answer: CD

QUESTION 4

You are a developer. Your company has a Microsoft Visual Studio Team Foundation Server (TFS) installation for a project. The TFS installation uses the Microsoft Solutions Framework (MSF) for Agile Software Development project template.

The developers have standard Contributor permissions, and the Scrum Master has Project Administrator permissions.

The project development team performs time of regression testing of all stories at the end of each release. Defects are linked to the corresponding story. The team wants to view all completed user stories for release 1 with related open defects. This query needs to appear on the home page of the web portal.

You need to create a query that includes the user story title, defect title, and the status of the defect. Which two actions should you perform? Each correct answer presents part of the solution.

- A. Using the Query editor, create a new Flat query named RI Open Defects. Set Work Item Type to Defect, and set the State filter to Done.
- B. Using the Query editor, create a new direct links query named RI Open Defects that links user stories by using the iteration filter Under, Release 1, and related Bugs. Filter the bugs by by State Done.
- C. Have the Scrum master right-click the query RI Open Defects, and select add to team favorites.
- D. As a developer, from the Query menu, right-click the query RI Open Defects, and select add to team favorites.

Correct Answer: BC

QUESTION 5

As the manager of a mission-critical application development project, you oversee the technical delivery of a software application.



The project has not met any of its milestones, and there are early signs that what requested. Each iteration is taking approximately three weeks longer to finish than available is being produced is not what the stakeholders have was scheduled. No more resources will be made available.

You need to reduce the cycle time without impacting commitments.

Which two actions should you perform? (Each correct answer presents a complete solution. Choose two.)

- A. Reduce (or remove) cycle requirements for quality assurance (QA) and user acceptance testing (UAT). Reorganize the project team to have all hands working on development tasks until the backlog has been caught up to schedule.
- B. Analyze the complexity of the work in progress (WIP) and determine if there is any way to simplify the tasks.
- C. Work with your technical leads to remove any features from the end product that, on paper, make up the difference in project delays. Then inform the stakeholders what you will patch in later.
- D. Create a technical oversight committee that will meet and review all project work and identify areas for improvement for the next cycle.
- E. Identify and remove wait times in the development cycle.

Correct Answer: BE

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