



70-498^{Q&As}

Delivering Continuous Value with Visual Studio Application Lifecycle Management

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**QUESTION 1**

You manage a highly complex project by using Microsoft Visual Studio Team Foundation Server (TFS) 2012 for application lifecycle management (ALM).

The project has the following characteristics:

The development team is multi-disciplined, executes all work that is required, and has a high degree of autonomy.

A key stakeholder acts as product owner to create, prioritize, and manage dynamic product requirements.

You plan and complete requirements in three week cycles.

You do not need to keep track of an audit trail.

You need to select a development process.

What are two possible development processes you could select to achieve this goal? (Each correct answer presents a complete solution. Choose two.)

- A. MSF for CMMI Process Improvement 6.0
- B. Microsoft Waterfall 6.0
- C. Microsoft Visual Studio Scrum 2.0
- D. Microsoft Security Development Lifecycle (SDL) Process Template
- E. Microsoft Kanban 1.0

Correct Answer: CE

You can choose based on the following considerations:

Choose Visual Studio Scrum 2.0 or later version if your team uses Scrum, manages bugs along with product backlog items during sprint planning, and wants work items and processes designed to support Scrum.

Choose MSF for Agile Software Development 6.0 or later version if your team uses Agile methods, and you resolve work items before closing them. Choose MSF for CMMI Process Improvement 6.0 or later version if your team requires a

rigorous audit trail, and follows a formal process for change management. <http://msdn.microsoft.com/en-us/library/vstudio/ms400752.aspx>

The SDL has been shown to reduce the number of vulnerabilities in shipping software by more than 50 percent. However, from an Agile viewpoint, the SDL is heavyweight because it was designed primarily to help secure very large products,

such as Windows and Microsoft Office, both of which have long development cycles. <http://msdn.microsoft.com/en-us/library/windows/desktop/ee790621.aspx>

QUESTION 2



Your team uses Microsoft Visual Studio Team Foundation Server (TFS) to manage the software development process. You use the Microsoft Visual Studio Scrum process template on your TFS Team Project.

You review your backlog before your sprint planning meeting and realize that one of your stories scheduled for the sprint is larger than your forecasted velocity.

You need to ensure that your backlog is ready for sprint planning.

Which three actions should you perform in sequence? To answer, move the appropriate actions from the list of actions to the answer area and arrange them in the correct order.

Select and Place:

Actions	Answer Area
From the Backlog screen, drag any remaining new stories into the following sprint.	
From the Backlog screen, increase the velocity forecast so that the story can be included in the sprint.	
From the Backlog screen, drag the new stories into the upcoming sprint.	
Break up the story into smaller stories that can be delivered during the sprint, and associate the stories to the initial story.	
From the Backlog screen, add the initial story into the upcoming sprint so that the team can deliver part of it.	

Correct Answer:

Actions	Answer Area
	Break up the story into smaller stories that can be delivered during the sprint, and associate the stories to the initial story.
From the Backlog screen, increase the velocity forecast so that the story can be included in the sprint.	From the Backlog screen, drag the new stories into the upcoming sprint.
	From the Backlog screen, drag any remaining new stories into the following sprint.
From the Backlog screen, add the initial story into the upcoming sprint so that the team can deliver part of it.	

**QUESTION 3**

Your company network includes a Microsoft Visual Studio Team Foundation Server (TFS) 2012 server and Microsoft System Center 2012. Your company launches a new customer sales portal.

It is critical that all issues identified as potential bugs get addressed in a timely manner.

You need to ensure that incident response times are managed across support and development teams.

What should you do?

- A. Use Service Manager.
- B. Create a new incident within System Center and assign it to a bug work item in TFS.
- C. Use SQL Server Reporting Services (SSRS) to query the Operations Manager Data Warehouse and create work items.
- D. Use Orchestrator.

Correct Answer: A

Service Manager provides an integrated platform for automating and adapting your organization's IT service management best practices, such as those found in Microsoft Operations Framework (MOF) and Information Technology

Infrastructure Library (ITIL). It provides built-in processes for incident and problem resolution, change control, and asset lifecycle management.

Orchestrator provides a workflow management solution for the data center. Orchestrator lets you automate the creation, monitoring, and deployment of resources in your environment.

QUESTION 4

You manage a development team for a group of stakeholders that are physically remote from your development center. Stakeholders have blocked out dates and times on their schedules for your team. The stakeholders are concerned that several of the project requirements will not meet their needs due to changing market conditions.

You need to ensure that the following requirements are met: s Your team is doing effective and efficient work.

The work is meeting the needs of the business.

The project's timeline is not at risk.

Which two actions should you perform? (Each correct answer presents part of the solution. Choose two.)

- A. Institute a policy of sign-offs for each requirement and design document.
- B. Develop a series of iterative proofs of concept that reflect a partial delivery of requirements and get feedback from the product owner.



C. Instruct the team to create a comprehensive set of design documents for each layer of the system. Schedule a review with the stakeholders to get their feedback.

D. Add a primary stakeholder to your team as the product owner.

Correct Answer: BD

QUESTION 5

Your development team uses Scrum as its process framework. The business communicates a significant change in direction. The current sprint may become obsolete due to the changes.

You need to determine whether the current sprint should be canceled.

Under what circumstances should you cancel the current sprint?

- A. Team members are not able to complete the tasks that were committed to for the sprint.
- B. Major changes to have doubled the required time to complete the tasks.
- C. Impediments cause the tasks to not be completed within the sprint.
- D. The sprint goal becomes obsolete.

Correct Answer: D

Canceling a Sprint Rarely does a Sprint need to be canceled, but it does happen. If a Sprint's forecasted work becomes irrelevant, then there is no reason to continue developing it. This can occur if the product or organization needs to change direction immediately due to a technology or market reason. Only the Product Owner has the authority to cancel a Sprint. He or she may do so under the advisement of others, including stakeholders, the Development Team, or the Scrum Master. Canceled Sprints require the Scrum Team to collaborate and decide if any done work is acceptable and potentially releasable. The Scrum Team should also re-estimate any undone work, returning it to the Product Backlog. The work done on partially completed PBIs depreciates quickly and may not have any value in the future. Needless to say, canceling a Sprint will generate waste.

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