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Project Lifecycle Management Essentials

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QUESTION 1

Identify two functions of the Project Management Plan [PMP].

A. defines the overall project management strategies and approaches

B. Is limited to project scope

C. Is the single most important work product produced by the Project Manager

D. Is limited to the project budget

E. Is done in project closure and is done only once

Correct Answer: AC

Note:

*The project manager creates the project management plan following input from the project team and key

stakeholders. The plan should be agreed and approved by at least the project team and its key

stakeholders.

QUESTION 2

Which of the five Principles of OUM is described as the development or implementation of a software system done incrementally through reception of a series of tasks intended to first define the system broadly, at high level, and then refine the definition of the system by adding details in subsequent iterations?

A. Business Process and Use Case-Driven

B. Architecture-Centric

C. Iterative and Incremental

D. Risk-Focused

E. Flexible and Scalable

Correct Answer: C

Note: Iterative and Incremental OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback

QUESTION 3

What involvement is a critical success factor in reviewing the project scope and approach and determining the Project Management Framework?

A. Client

B. Sales

C. Delivery

D. Consulting

E. Steering Committee

F. Stakeholders

Correct Answer: F

Note:

All people and organizations that have an interest in the project or its outcome are called project

stakeholders. The stakeholders provide input to the requirements of the project and the direction the

project should take throughout its life cycle.

The list of stakeholders can be large and can change as the project matures. One of the first requirements

to properly manage a project is the creation of a key stakeholder list. Be very careful to include all key

stakeholders. Many projects have been derailed due to the political fallout of excluding a key stakeholder.

Every potential stakeholder cannot be included in all aspects of a project, so it is important to identify the

stakeholders who represent all stakeholders.

QUESTION 4

What is true about Organization Change Management in OUM manage?

A. A previous project failure is not a change management warning sign since it could be due to any number of reasons.

B. No official communication regarding the change is issued because the client is seeking to have a grassroots communication campaign.

C. Have a consensus culture is good because it cuts down on the time to get to agreements.

D. Having nobody to manage change should be a warning sign that the project may go off track.

Correct Answer: D

QUESTION 5

What is true about Organizational Change management in OUM Manage?

A. Understanding how the clients deals with change is critical to driving user acceptance.

B. It involves only the end-user community.

C. It increases the risk of organizational disruptions.

D. New technology will overcome people\'s resistance.

Correct Answer: A

The Organizational Change Management process starts at the strategic level with executives and thenidentifies the particular human and organizational challenges of the technology implementation inorder to design a systematic, time-sensitive, and cost-effective approach to lowering risk that is tailoredto each organization\'s specific needs. In addition to increasing user adoption rates, carefully planningfor and managing change in this way allows organizations to maintain productivity through oftendifficulttechnological transitions. This in turn enables the organization to more easily meet deadlines,realize business objectives, and maximize return on investment

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